

DRAFT-UNDER LEGAL REVIEW
Comprehensive Financial Policies
Christ Evangelical Lutheran Church in Pacific Beach
Appendix B Equity/Housing Reserve Fund Policy

1 In late 2002, the congregation of Christ Evangelical Lutheran Church in Pacific Beach (CLC) voted to
2 approve the sale of the Diamond Street parsonage and distribute a portion of the proceeds to create an
3 equity reserve fund “to assist a future pastor in the purchase of a home.” This fund was initially
4 envisioned as a renewable “equity sharing relationship” between CLC and the pastor. Given the cost of
5 housing in San Diego and the challenges facing a pastor to build equity in a property, this updated
6 housing reserve policy allows for three (3) options (detailed on subsequent pages) for the use of these
7 funds by the current and/or a future pastor:

- 8 1. Equity-sharing arrangement for the purchase of a single-family* residence as the pastor’s home
- 9 2. Equity-sharing arrangement for the purchase of a single-family* rental property for investment
10 purposes
- 11 3. Loan arrangement for the purchase of a single-family* residence as the pastor’s home, the
12 purchase of a single-family* rental property for investment purposes or the purchase of a vacant
13 lot (appropriate for the future construction of a single-family* residence)

14 This policy is designed to establish parameters for a contractual agreement between CLC and a pastor.
15 Such a contract will also include standard contractual provisions, such as contract is entire agreement,
16 handling of any amendments, indemnification, binding on successors, severability, any disputes settled
17 through mediation or arbitration, etc. In all cases, CLC interests will be protected through title, lien,
18 insurance and other contractual provisions. Other terms not considered in this policy may be
19 negotiated, subject to joint approval by the CLC council and the pastor. This policy is also designed to
20 ensure the eventual return of the funds to CLC [including applicable earnings, thus](#) allowing an ongoing
21 housing reserve fund for future pastors as needed.

22 This policy would apply only to a full-time pastor. However, should a full-time pastor elect to use one of
23 these options and later change to a part-time arrangement, CLC reserves the right to terminate the
24 agreement within six (6) months of the pastor entering part-time employment status.

25 In the event a pastor initially accepts a call with housing in the Tourmaline Street parsonage included
26 and later elects to access the housing reserve fund and vacate the parsonage, the pastor’s
27 compensation package shall be reassessed (using the Evangelical Lutheran Church in America-Pacifica
28 Synod Clergy Salary Range Development Worksheet in effect at the time) to include updated data for all
29 factors included on the worksheet (e.g., median single-family home price, years of experience, longevity
30 in current call, years of related non-pastoral experience, furthered education, etc.) to create a salary
31 range per the worksheet for a mutually-negotiated salary. (Any proceeds from the subsequent rental or
32 sale of the Tourmaline Street parsonage are assets of CLC and there shall be no distribution to the
33 pastor.)

34 *A single-family residence or rental property is defined as a single-family house, condominium or
35 townhome.

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36 **Note: Should the Tourmaline Street parsonage be vacated, the finance committee and church council**
37 **must verify current tax laws that may pertain to rental of the property beyond a certain period of**
38 **time. It is understood that failure to do this (and to conform to legal requirements) could jeopardize**
39 **the church's non-profit status and/or lead to other legal and financial penalties.**

40 **Option 1** – Equity-sharing arrangement for the purchase of a single-family residence as the pastor's
41 home

42 The policy for this option requires the following conditions which would be included in a formal
43 contractual agreement:

- 44 1. Both parties to the agreement must seek independent legal advice.
- 45 2. Any property to be covered by such an agreement must be approved by the pastor and church
46 council (or through a church council approved team of 3-5 members representing church council
47 that can make a rapid decision) prior to purchase.
- 48 3. An appraisal of the property conducted by a certified person who is mutually agreed upon by
49 pastor and CLC Council or its designees will be required to provide an impartial assessment of
50 the property value.
- 51 4. A property inspection report conducted by a certified person acceptable to CLC council, will be
52 required and shared with pastor and CLC Council or its designees to ensure mutual acceptance
53 of the property prior to approval of the use of housing reserve funds.
- 54 5. Allow the use of 90% of the housing reserve account as CLC's equity investment, reserving a
55 portion for CLC professional fees (i.e., CLC legal fees and a share of closing costs based on equity
56 share of the purchase price) required to create the agreement.
- 57 6. The pastor would be responsible for most purchase costs such as: escrow fees, share of closing
58 costs, share of appraisal and property inspection report (based on equity share of the purchase
59 price).
- 60 7. The pastor would be responsible for ongoing maintenance and usual housing costs, such as:
61 routine maintenance and repair, utilities, property taxes, other governmental taxes and fees,
62 insurance with CLC named as a beneficiary (i.e., fire, liability, flood, earthquake), any
63 homeowner's fees, etc. (Note: Per the IRS, "A repair keeps your home in an ordinary, efficient
64 operating condition. It does not add to the value of your home or prolong its life. Repairs include
65 painting your home inside or outside, fixing your gutters or floors, fixing leaks or plastering, and

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66 replacing broken window panes...However, repairs that are done as part of an extensive
67 remodeling or restoration of your home are considered improvements.”)

68 8. CLC would share equity at a percentage of the total initial sales price of the property with
69 possible adjustment for any improvements made. Improvements* would be negotiated with
70 CLC, allowing CLC these options:

71 a. Share the cost of improvements that would likely increase the basis of the property and
72 the sales price by the time of the projected sale (or transfer to the pastor) at the same
73 percentage as the initial equity share percentage.

74 ~~b.~~ Decline to invest in the property, allowing the pastor to make improvements with the
75 equity share adjusted based on the increase in the basis of the property and the sales
76 price by the time of projected sale (or transfer to the pastor). Establishment of the
77 equity share adjustment shall be made with a pre-improvement and post-improvement
78 evaluation of the value of the dwelling conducted by a certified appraiser mutually
79 agreed upon by Pastor and council or its designees. Evaluations shall be conducted as
80 close to the dates of beginning and ending construction as possible.

81

82 *Per the IRS, “An improvement materially adds to the value of your home, considerably
83 prolongs its useful life, or adapts it to new uses. Improvements include putting a recreation
84 room in your unfinished basement, adding another bathroom or bedroom, putting up a fence,
85 putting in new plumbing or wiring, installing a new roof, and paving your driveway.”

86 Required major maintenance not due to elective remodel, restoration or improvement and not
87 covered by insurance would be shared by the pastor and CLC based on the equity share
88 percentage of the total initial sales price of the property. Should this major maintenance
89 increase the value of the property, the increased value would be shared at the same equity
90 share percentage.

91 9. During the term of employment, the pastor may elect to buy out CLC at any time according to
92 the percentages of equity shares at the time of the buy-out. However, a buyout must assure a
93 return to CLC of at least 100% of its equity contribution(s).

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- 94 10. Should the pastor wish to sell the property to a third party or the agreement expires per reasons
95 stated in following number(s) during a low market, both CLC and the pastor would suffer losses
96 based on their equity shares at the time of the sale. However, CLC shall have the right to
97 purchase the pastor's interest in the property before it is offered to a third party.
- 98 11. At the point of sale of the property or buyout by the pastor, a minimum of two appraisals will be
99 required to determine market value. If the two appraisals differ in value by more than 10%,
100 either a third appraisal will be conducted or an amount between the two appraisal valuations
101 will be mutually agreed upon by pastor and CLC Church Council.
- 102 12. Expiration of term of agreement:
- 103 a. Cessation of employment of the pastor, voluntarily or involuntarily, with or without
104 cause (except in the case of death): 60 days from last day of employment with CLC.
- 105 b. Cessation of employment of the pastor in the case of death: 270 days from date of
106 pastor's death
- 107 c. Upon the termination of the pastor's residence in the property (except in the case of the
108 rental of the property mutually agreed upon by CLC and the pastor) according to the
109 parameters stated in this document under Option 2.
- 110 d. At the election of the CLC Church Council if the pastor fails to meet conditions of the
111 equity-sharing agreement
- 112 e. Upon sale of the property with a change in title ("due-on-sale" clause)
- 113 f. At the mutual agreement of both parties

114 **Option 2** - Equity-sharing arrangement for the purchase of a single-family rental property for investment
115 purposes

116 The policy for this option requires the following conditions which would be included in a formal
117 contractual agreement:

- 118 1. In the case of the purchase of investment property, this option will be made available to a
119 pastor only after completion of at least three (3) years of service at CLC.
- 120 2. Both parties to the agreement must seek independent legal advice.
- 121 3. Any property to be covered by such an agreement must be approved by the pastor and church
122 council (or through a church council approved team of three to five members representing
123 church council that can make a rapid decision) prior to purchase.

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- 124 4. An appraisal of the property conducted by a certified person who is mutually agreed upon by
125 pastor and CLC Council or its designees will be required to provide an impartial assessment of its
126 value.
- 127 5. A property inspection report conducted by a certified person acceptable to CLC council, will be
128 required and shared with pastor and CLC Council or its designees to ensure mutual acceptance
129 of the property prior to approval of the use of housing reserve funds.
- 130 6. Allow the use of 90% of the housing reserve account as CLC's equity investment, reserving a
131 portion for CLC professional fees (i.e., CLC legal fees and a share of closing costs based on equity
132 share of the purchase price) required to create the agreement.
- 133 7. The pastor would be responsible for most purchase costs such as: escrow fees, share of closing
134 costs, share of appraisal and property inspection report (based on equity share of the purchase
135 price).
- 136 8. The pastor would be responsible for ongoing maintenance and usual housing costs, such as:
137 routine maintenance and repair, utilities, property taxes, other governmental taxes and fees,
138 insurance with CLC named as a beneficiary (i.e., fire, liability, flood, earthquake), any
139 homeowner's fees, etc. (Note: Per the IRS, "A repair keeps your home in an ordinary, efficient
140 operating condition. It does not add to the value of your home or prolong its life. Repairs include
141 painting your home inside or outside, fixing your gutters or floors, fixing leaks or plastering, and
142 replacing broken window panes...However, repairs that are done as part of an extensive
143 remodeling or restoration of your home are considered improvements.")
- 144 9. The pastor would be responsible for management of the rental property and net rental income
145 would be distributed between the pastor and CLC according to the equity share percentages.
146 Note: If pastor opts to act as the rental property manager, a mutually agreed upon
147 management fee may be charged. Interesting idea...what are pros and cons? Would like to
148 discuss...
- 149 10. CLC would share equity at a percentage of the total initial sales price of the property with
150 possible adjustment for any improvements made.
- 151 11. Improvements* would be negotiated with CLC, allowing CLC these options:

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- 152 a. Share the cost of improvements that would likely increase the basis of the property and
153 the sales price by the time of the projected sale (or transfer to the pastor) at the same
154 percentage as the initial equity share percentage.
- 155 b. Decline to invest in the property, allowing the pastor to make improvements with the
156 equity share adjusted based on the increase in the basis of the property and the sales
157 price by the time of projected sale (or transfer to the pastor). Establishment of the
158 equity share adjustment shall be made with a pre-improvement and post-improvement
159 evaluation of the value of the dwelling conducted by a certified appraiser mutually
160 agreed upon by Pastor and council or its designees. Evaluations shall be conducted as
161 close to the dates of beginning and ending construction as possible.

162 *Per the IRS, "An improvement materially adds to the value of your home, considerably
163 prolongs its useful life, or adapts it to new uses. Improvements include putting a recreation
164 room in your unfinished basement, adding another bathroom or bedroom, putting up a
165 fence, putting in new plumbing or wiring, installing a new roof, and paving your driveway."

- 166 12. During the term of employment, the pastor may elect to buy out CLC at any time according to
167 the percentages of equity shares at the time of the buy-out. However, a buyout must assure a
168 return to CLC of at least 100% of its equity contribution(s).
- 169 13. Should the pastor wish to sell the property to a third party or the agreement expires per reasons
170 stated in following number(s) during a low market, both CLC and the pastor would suffer losses
171 based on their equity shares at the time of the sale. However, CLC shall have the right to
172 purchase the pastor's interest in the property before it is offered to a third party.
- 173 14. At the point of sale of the property or buyout by the pastor, a minimum of two appraisals will be
174 required to determine market value. If the two appraisals differ in value by more than 10% of
175 the original purchase price, either a third appraisal will be conducted or an amount between the
176 two appraisal valuations will be mutually agreed upon by pastor and CLC Church Council.
- 177 15. Expiration of term of agreement:
- 178 a. Cessation of employment of the pastor, voluntarily or involuntarily, with or without
179 cause (except in the case of death): 60 days from last day of employment with CLC.

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- 180 b. Cessation of employment of the pastor in the case of death: 270 days from date of
181 pastor's death.
- 182 c. At the election of the CLC Church Council if the pastor fails to meet conditions of the
183 equity-sharing agreement
- 184 d. Upon the sale of the property with a change in title ("due-on-sale" clause)
- 185 e. At the mutual agreement of both parties

186 **Option 3** - Loan arrangement for the purchase of a single-family residence as the pastor's home, the
187 purchase of a single-family rental property for investment purposes or the purchase of a vacant lot
188 appropriate for the future construction of a single-family residence

189 The policy for this option requires the following conditions which would be included in a formal
190 contractual agreement:

- 191 1. In the case of the purchase of an investment property, this option will be made available to a
192 pastor only after completion of at least three (3) years of service at CLC.
- 193 2. Both parties to the agreement must seek independent legal advice.
- 194 3. Any property to be covered by such an agreement must be approved by the pastor and church
195 council (or through a church council approved team of three to five members representing
196 church council that can make a rapid decision) prior to purchase.
- 197 4. Allow the use of 95 % of the housing reserve account as a loan, reserving a portion for CLC
198 professional fees (probably only legal fees) required to create the agreement.
- 199 5. The pastor would be responsible for all costs and expenses associated with the purchase and
200 care of the property, such as: appraisal, escrow fees, closing costs, routine maintenance and
201 repair, utilities, property taxes, other governmental taxes and fees, insurance with CLC named
202 as a beneficiary (i.e., fire, liability, flood and earthquake), any homeowner's fees, improvements,
203 etc.
- 204 6. Term of loan: To be negotiated with a maximum of 20 years-
- 205 7. Interest rate: The interest rate shall be the current rate banks charge for similar loans minus
206 one-half (0.5) percent not to be less than the Applicable Federal Rate (AFR).
- 207 8. Late fee: 5% of monthly payment with a grace period of 10 days
- 208 9. CLC note will be and remain the primary note ([lien](#)) on the property until it is paid off unless
209 otherwise agreed.

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- 210 10. Funding to be handled through an escrow company.
- 211 11. As California is a “non-recourse” state, an appraisal of the property will be required (unless
212 waived by CLC) and will be an expense of the pastor. Purpose of appraisal is to provide
213 information to church council or its designees as to value of property compared to proposed
214 purchase price in case of loan default.
- 215 12. In the case of the purchase of a vacant lot, the pastor is responsible for all development costs.
- 216 13. In the case of the purchase of a vacant lot, CLC will require a written statement from a licensed
217 engineer, confirming the property is developable for a single-family residence and including
218 planning-level building costs prior to closing.
- 219 14. Expiration of the loan agreement:
- 220 a. Cessation of employment of the pastor, voluntarily or involuntarily, with or without
221 cause (except in the case of death): 60 days from last day of employment with CLC.
- 222 b. Cessation of employment of the pastor in the case of death: 270 days from date of
223 pastor’s death.
- 224 c. Upon the termination of the pastor’s residence in the property (except in the case of the
225 rental of the property mutually agreed upon by CLC and the pastor)
- 226 d. At the election of the CLC Church Council if the pastor fails to meet conditions of the
227 loan agreement
- 228 e. At the mutual agreement of both parties
- 229 f. At the pastor’s discretion with no prepayment penalty
- 230 g. Upon sale of the property with a change in title (“due-on-sale” clause)
- 231 h. At the expiration of 20 years
- 232 15. Loan documents would show that proceeds are to be used for the purchase of the specified
233 property and CLC would hold a lien on the property.

234 =====

235 Final note: this document was initially created by Julia Dotson and Ron Knopp. Additional input received
236 from Tom Falk and Carl Nelson who are familiar with discussions regarding the Equity Reserve Account
237 over last years. These persons may be able to answer questions should they arise from future council
238 members.